



CNRS

CLEAN PROCESS TECHNOLOGY

Cambodian National Refinery Systems





Delivering the Building Blocks to *Better Lives.*

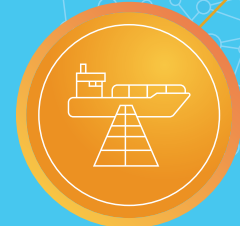
BlueLinx (NYSE: BXC) is a USA building products distributor for residential and commercial construction.



BlueLinx is an offtake partner, and a cornerstone operator. With warehouses across the United States and a strong logistics network, BlueLinx picks, packs, and ships the most sought-after products on the market to clients such as Home Depot, Lowe's, Ethan Allen, Clayton Homes, and Champion, to name a handful.



A physical commodity trading organization with an integrated supply system optimizing cross-border trade and international business, **delivering on-time, on spec shipments.**



Physical Commodities Trading

A top-tier trading, finance, and logistics team with the support of a **National Oil and Gas Group** and a leading **American** headquartered building products distributor at scale in the USA with **15,000+** daily wholesale customers



Strategic Infrastructure Investment

Clean energy manufacturing, shore tank storage, biomass energy pellets and lumber processing facilities, warehouse, and shipping logistics, solidify a strong presence in each step of the supply chain in **Closed-end Loop Systems**



11 Million
metric tons/year

Distributing 14 Vietnamese crude oil and condensate blends, 2 Malaysian and Algerian grades, with significant access to Middle East, West and East African crude oil and condensate blends



7.5 Million
metric tons/year

Supplying Vietnamese and imported crude oil for Dung Quat Refinery, Vietnam's first national refinery



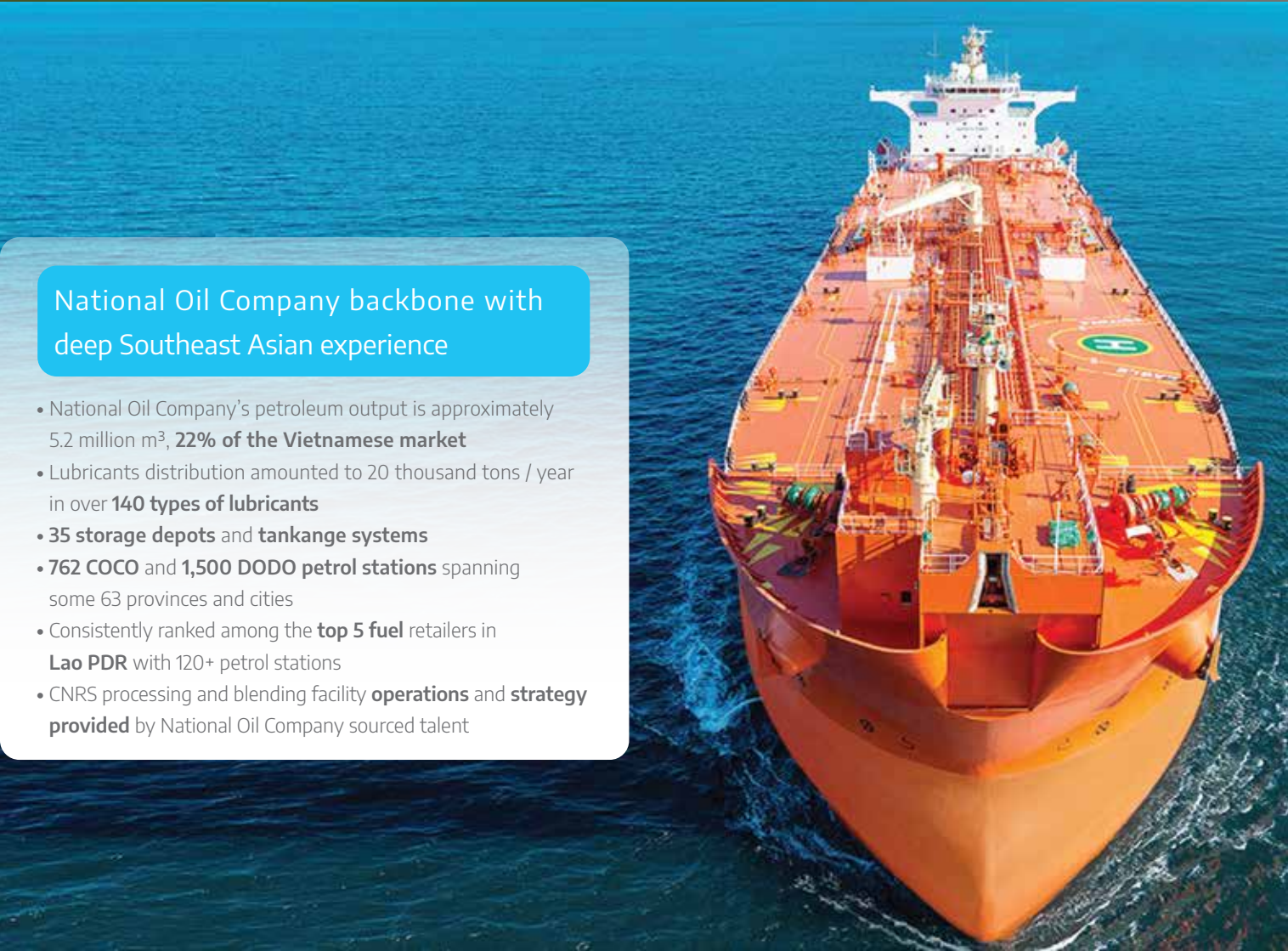
On time, on spec delivery to you

Combining top-tier physical commodity trading, scalable financing, with targeted infrastructure investment in **Closed-end Loop Systems**

Business flows supported by:

One of the largest American-based building products distributors

- BlueLinx is a publicly listed company (NYSE: BXC)
- Revenues of US\$ 3.27 billion with Gross Margin of 17.2%
- Major customers include Home Depot, Lowe's, Ethan Allen, Champion, Clayton Homes
- Sells and distributes more than 10,000 specialty and commodity building products and 70,000 SKUs
- 15,000+ Daily Wholesale Customers
- 700+ Trucks
- Biomass Energy and Lumber Processing operations and strategy provided by BlueLinx sourced talent



National Oil Company backbone with deep Southeast Asian experience

- National Oil Company's petroleum output is approximately 5.2 million m³, 22% of the Vietnamese market
- Lubricants distribution amounted to 20 thousand tons / year in over 140 types of lubricants
- 35 storage depots and tankange systems
- 762 COCO and 1,500 DODO petrol stations spanning some 63 provinces and cities
- Consistently ranked among the top 5 fuel retailers in Lao PDR with 120+ petrol stations
- CNRS processing and blending facility operations and strategy provided by National Oil Company sourced talent

Major-to-Major Registrations and Security of Supply



Exceptional end-to-end services

BMLP benefits from operating in Closed-end loop systems, linked with majors. BMLP maintains consistent security of supply, scalable financing, and exploits important arbitrage opportunities in regional, specification, time and by identifying regulatory mismatches in international trade flows.

Let us help answer your difficult product, logistics and infrastructure challenges. Our team of experts are recognized as proven problem solvers with decades of experience innovating. Our team can offer you product guidance, technical advice and scalable finacing, or we can consider capital to support and build infrastructure and logistics solutions that will streamline, simplify and scale the supply chain.

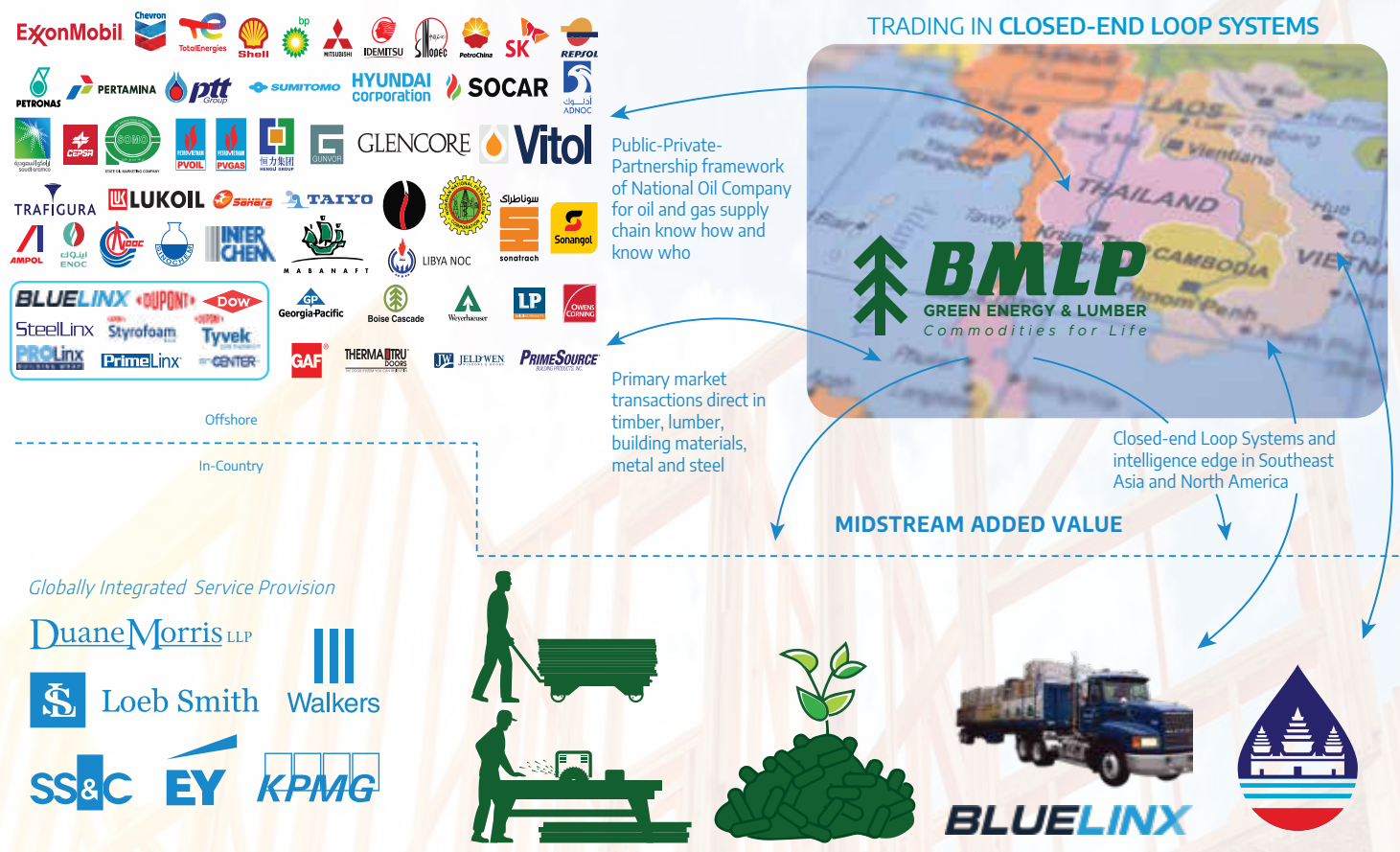
Oil & Gas, Durable Goods and Steel Products

- Crude Oil and Condensate
- Hydrocarbon Refined Products
- Natural Gas (LNG/LPG)
- Specialty Chemicals
- Lumber, Timber, and Building Materials
- Steel and Metals Products
- Precious Metals and Stones
- Fertilizer and Crop Solutions
- Sugar
- Rice
- Palm Oil

Critical Infrastructure & Logistics Solutions

- Ports and Jetties
- Oil Terminal Systems
- Processing Units and Blending Facilities
- Water and Waste Treatment Technology
- Warehouse and Logistics Facilities
- Water Transportation Solutions

Physical Commodities Structuring & Trading and Infrastructure Investment



BIOMASS & LUMBER PROCESSING



1 UPSTREAM
Timber in the ground and security of supply buying the future and 4x reforestation of the planet for a green future



2 OUR MIDSTREAM ADDED VALUE
Raw material is milled into high value framing lumber, white-labeled product, etc. on spec for use in the American building markets, or high-grade red oak milled in Vietnam and/or Cambodia and added value branded as **Prolinx** for distribution in America by **Bluelinx** (NYSE: BXC), one of the **largest US** wholesale distributors and logistics providers



3 DOWNSTREAM
Milled products are sold and distributed in America via our preferred distributor, or a wholesaling syndicate

BLUELINX
DELIVERING WHAT MATTERS™

DISTRIBUTING AT SCALE IN AMERICA
15,000+ customers a day, including major US companies such as **Home Depot, Lowe's, Ethan Allen, Champion, Clayton Homes**

BIOMASS & LUMBER PROCESSING

BMLP is a biomass processor at scale. Biomass energy is recognized as an important component in the global energy transition, offering a renewable, low-carbon alternative to fossil fuels while transforming agricultural and forestry waste into valuable energy products



“Commodities will remain an essential component of the economy. Note that there is *no* transition pathway to a climate-neutral world that does not involve commodities.”

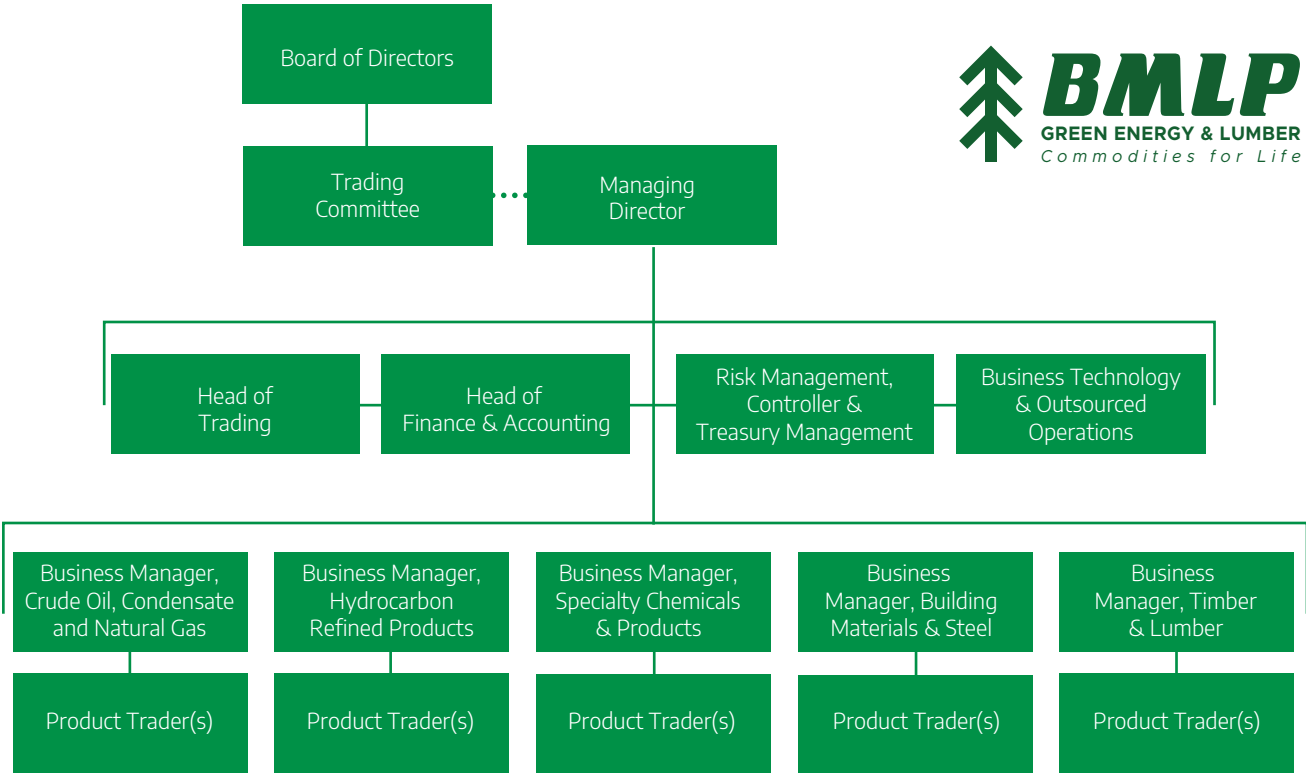
- Mercer, 2020

Governance



- The Board of Director’s responsibilities include:
- Financial performance
 - Treasury management policy
 - Risk management policy
 - Business planning and direction
 - Long-term strategy
 - Annual operational budgeting
 - Major capital expenditures
 - Acquisitions and divestitures

Organizational Chart



Third-party Professional Service Provision

Capital Markets Team, Steering and Risk Management
Baron Point Capital Management Ltd.

Globally Integrated Counsel:
Duane Morris LLP (New York / Singapore)

Offshore Counsel:
Loeb Smith (Hong Kong / Cayman Islands)

AML / Compliance / Regulatory:
Walkers Corporate Limited

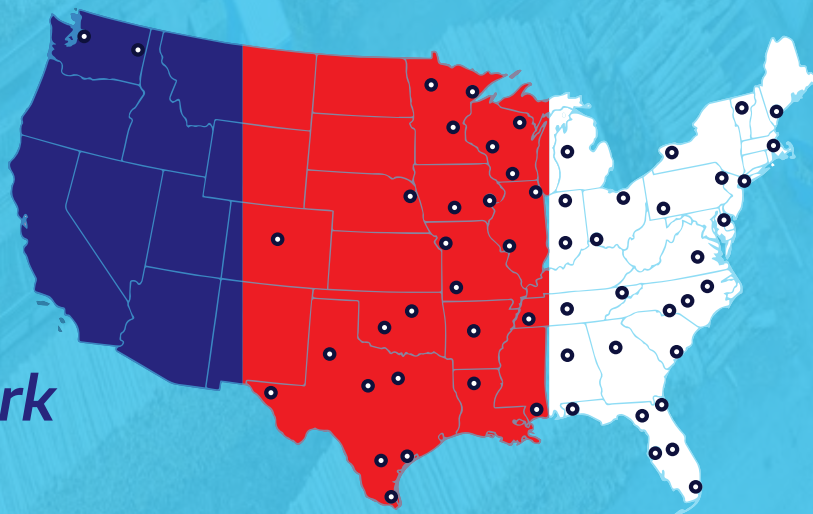
Administration:
SS&C Technologies

Deal Advisory / Fiduciary / Tax:
KPMG Cambodia Ltd.

Auditors:
Ernst & Young

Base Case for Growth

Reaching *More*
Wholesale *Buyers*
in America with a
Reliable USA Network



Steadily climbing GDP ranks with booming middle-class typify Indochina and other SE Asia Markets



Vietnam's GDP averaged 6.0% growth from 2016 – 2022, and that includes two-years of COVID in 2020 and 2021. Cambodia's GDP grew at 5.2% in 2022 and is forecasted to grow at 5.3% in 2023 and 6.0% in 2024.



Vietnam is to make the highest climb up in global GDP by 2050, with Cambodia rising as it modernizes rapidly with a young population.

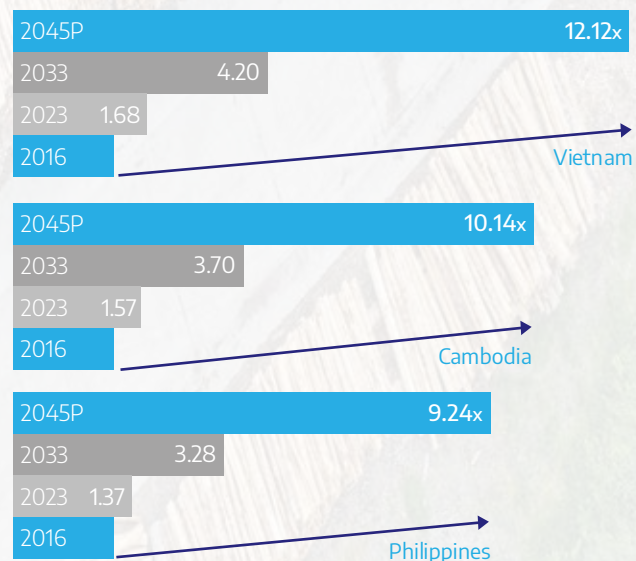


Vietnam has a young population with over 93 million people in total - 60% at working age. Cambodia's demographics are similar, and that is an additional 17 million consumers.



The rapid expansion of the Vietnamese and Cambodian economies has driven a surging demand for energy which is projected to grow at >10% annually.

GDP Growth Multiple at Points in Time 2016-2045P



Source: ADB: Asian Development Outlook 2024; GDP Data 2016 - 2033 supplied by BMI Fitch Solutions, Inc.
Analysis for GDP projection to 2045 provided by Baron Point Energy Group and KPMG.

LIGHTS OUT AND AWAY WE GO!

PVOIL FERRARI 488 GT3 SPIRIT OF RACE TEAM 38
WINS BLANCPAIN GT SERIES ASIA
"AT BURIRAM CIRCUIT THAILAND"

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Competizioni GT



